

**"GATEWAY TO CORNWALL" MCTi - PROJECT MATRIX - REVISED 1 AUGUST 2005**

No	LEAD BODY	OTHER STAKEHOLDERS
<b>PROJECT 1 - REGENERATION OF SALTASH FORE STREET</b>		
CP 24	MCTi - initially	Caradon District Council, SWRDA, Property developers
EC 3	MCTi - initially	Caradon District Council, SWRDA, Property developers
EN 1	MCTi - initially	Caradon District Council, SWRDA, Property developers
TR 10	Saltash Town Council	Caradon District Council, Cornwall County Council
TR 21	Saltash Town Council	Caradon District Council, Cornwall County Council
PC6 (EC)	Saltash Town Council	Caradon District Council

<b>PROJECT 2 - DEVELOPMENT OF BROADMOOR FARM AS COMMUNITY CAMPUS</b>		
CP 1	MCTi - initially	Satash Communtiy School, Cornwall College Saltash
CP 19	MCTi - initially	Saltash Town Council, Caradon District Council
CP 20	MCTi	SWRDA, Cornwall County Council, Caradon District Council, Saltash Town Council, Cornwall College, Saltash Community School, Saltash Chamber of Commerce
ED 3	MCTi - initially	Saltash Community School, Cornwall County Council LEA
TR 1	MCTi - initially	Cornwall County Council Structure Plan
TR 5	MCTi - initially	Cornwall County Council Structure Plan
TR 16	MCTi - initially	Cornwall County Council Structure Plan
TR 25	MCTi - initially	Saltash Town Council, Caradon District Council
CC16 (TR)	MCTi - initially	Highways Agency
CP 30	MCTi	Caradon District Council, Saltash Town Council
CP 11A	K2 Youth Club	Cornwall County Youth Service
EC 11	MCTi	Caradon District Council, Saltash Town Council
CP 2	MCTi - initially	
CP 26	MCTi - initially	

<b>PROJECT 3 - GATEWAY TO CORNWALL</b>		
CC7 (EC)	Saltash Festive Lights Committee	Caradon District Council, Saltash Town Council, Chamber of Commerce
CC5 (CP)	New Celtic Cross Committee	Caradon District Council, Saltash Town Council, Saltash Partnership
CP 29	Saltash Town Council	Caradon District Council, Saltash Partnership, Highways Agency
EC 2	MCTi	Chamber of Commerce, Saltash Partnership, Saltash Town Council, PL12 Parish Councils
CC12 (EN)	Saltash Town Council - Civic Amenities	Saltash & PL12 Junior Schools
CC9 (ED)	Saltash Town Council - Development Committee	Saltash Community School
PC4 (EN)	Saltash Town Council ITC Committee	Saltash Chamber of Commerce
EN 8	Saltash Heritage	Saltash Town Council, Old Cornwall Society, Saltash Film Club

<b>PROJECT 4 - COMMUNITY TRANSPORT</b>		
ED 1	MCTi - initially	Schools, Help the Aged, Waitrose, First Bus
TR 3	MCTi	Saltash Town Council, PL12 Parish Councils, East Cornwall Rural Transport Partnership.
TR 4	MCTi	Saltash Town Council, PL12 Parish Councils and Youth Organisations
EN 10	MCTi - initially	Saltash Town Council, PL12 Parish Councils, East Cornwall Rural Transport Partnership
TR 21	Saltash Town Council	Caradon District Council, Cornwall County Council
TR 2	MCTi	St Germans Parish Council and Train Operators.
TR 10	Saltash Town Council	Cornwall County Council, Caradon District Council
TR 13	MCTi, Saltash Town Council	Local Bus Operators
TR 17	Saltash Town Council & PL12 Parish Councils	Schools, shops, Cornwall County Council, Caradon District Council

<b>PROJECT 5 - LINKING WITH NEIGHBOURING MCTIs</b>		
EN 4	MCTi	
EN 5	MCTi	
EN 6	MCTi	
EC 8	Saltash Heritage	Cornwall County Council Planning, Transportation & Estates, Cornwall Urban Survey, Cornwall County Council World Mining Heritage Bid
EN 9	Saltash Town Council - Development cttee	
CC11 (EN)	Saltash Town Council - Civic Amenities	Cornwall County Council, Ramblers Association, local enthusiasts
TR 18	Saltash Town Coucil - Civic Amenities	Cornwall County Council, Ramblers Association, local enthusiasts
CC13 (EN)	MCTi - initially	English Nature, Cornwall Wildlife Trust, Caradon District Council, PL 12 Parish Councils
TR 19	Cornwall County Council	Saltash Town Council Highways Agency
EN 7	Cornwall County Council	

<b>PROJECT 6 - SUPPORTING MCTI INITIATIVE</b>		
VB (CP)	MCTi	Saltash Film Club

<b>PROJECT 7 - IMPROVEMENT OF HEALTH AND WELLBEING OPPORTUNITIES FOR THE LOCAL POPULATION</b>		
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CC6 (CP)	MCTi	
CP 18	MCTi	
CP 28	MCTi	
CP 14	MCTi	
ED 5	MCTi	
CP 5	MCTi	Cornwall County Council, Youth Organisations

<b>PROJECT 8 - ENHANCING COMMUNITY FACILITIES</b>		
ED 9	MCTi	Caradon District Council

<b>PROJECT 9 - TAPPING COMMERCIAL POTENTIAL</b>		
CC10 (ED)	MCTi - initially	Cornwall College Saltash, Learning & Skills Council

<b>PROJECT 10 - DEVELOPING NETWORKS IN THE PL12 AREA</b>		
CP 7	MCTi - initially	Caradon District Council, Saltash Town Council, PL12 Parish Councils, Housing developers
ED 6	MCTi - initially	Caradon District Council, Saltash Town Council, PL12 Parish Councils, Housing developers
ED 7	MCTi - initially	Caradon District Council, Saltash Town Council, PL12 Parish Councils, Housing developers
ED 8	MCTi - initially	Caradon District Council, Saltash Town Council, PL12 Parish Councils, Housing developers
TR 8	MCTi - initially	Local Bus & Train Operators
CP 8	MCTi - initially	Saltash Community School
CP 10	MCTi - initially	North & East Cornwall Primary Care Trust
CP 25	MCTi - initially	Saltash Community School, Saltash Town Council, Saltash Partnership
EC 4	MCTi - initially	Saltash Community School
ED 4	MCTi - initially	Saltash Community School

<b>PROJECT 11 - SENSITIVE DEVELOPMENT OF THE WATERSIDE AND TAMAR ESTUARY</b>		
CP 13	MCTi - initially	SWRA, Caradon District Council, private developers, Livewire Youth Club, Ashtorre Community Centre
CP 17	MCTi - initially	Tamar Valley Estuaries Consultative Forum
EC 6	MCTi - initially	Tamar Valley Estuaries Consultative Forum
CP 21	MCTi - initially	Tamar Valley Estuaries Consultative Forum
CP 22	MCTi - initially	Tamar Valley Estuaries Consultative Forum
CP 23	MCTi - initially	Tamar Valley Estuaries Consultative Forum
CP 15	MCTi - initially	Saltash Town Council, Caradon District Council
CC3 (CP)	MCTi - initially	Saltash Town Council

**PROJECT 12 - ENHANCE USE OF RAIL TRANSPORT**

TR 14	MCTi	
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**PROJECT 13 - INFLUENCING THE PLANNERS**

CP 3	MCTi - initially, Saltash Town Council	Caradon District Council, Cornwall County Council, Plymouth City Council
CP 30	MCTi - initially, Saltash Town Council	Caradon District Council

**PROJECT 14 - HIGHLIGHTING VISITOR POTENTIAL**

EC 9	MCTi - initially	Saltash Town Council, PL12 Parish Councils, Caradon District Council, South West Tourism
EC 10	MCTi - initially	Saltash Town Council, PL12 Parish Councils, Caradon District Council, South West Tourism
EN 2	MCTi - initially	Saltash Town Council, PL12 Parish Councils, Caradon District Council, South West Tourism

**PROJECT 15 - IMPROVE HEALTH PROVISION IN THE COMMUNITY**

CP 12	MCTi - Initially	Saltash Town Council, PL12 Parish Councils, North & East Cornwall Primary Care Trust
CP 27	MCTi - Initially	Saltash Town Council, PL12 Parish Councils, North & East Cornwall Primary Care Trust
CC4 (CP)	MCTi - Initially	Saltash Town Council, PL12 Parish Councils, North & East Cornwall Primary Care Trust
CP 9	MCTi - Initially	Saltash Town Council, PL12 Parish Councils, North & East Cornwall Primary Care Trust
CP 11B	MCTi - Initially	Saltash Town Council, PL12 Parish Councils, North & East Cornwall Primary Care Trust

**PROJECT 16 - IMPROVE DENTAL HEALTH PROVISION**

PC3 (CP)	MCTi - initially, Member of Parliament	Saltash Town Council, PL 12 Parish Councils, North & East Cornwall Primary Care Trust
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**PROJECT 17 - VILLAGE SERVICES**

PC5 (CP)	MCTi - initially	PL12 Parish Councils
CP 16	MCTi - initially	PL 12 Parish Councils, Saltash Parks Improvement Group

**PROJECT 18 - SALTASH STATION BUILDINGS**

EN 3	Saltash Town Council	
TR 12	Saltash Town Council	Caradon District Council, Cornwall County Council Riviera Project

<b>PROJECT 19 - WASTE MANAGEMENT</b>		
CC14 (EN)	MCTi - initially	Saltash Town Council, PL12 Parish Councils, Caradon District Council, Cornwall County Council

<b>PROJECT 20 - RAIL TRANSPORT</b>		
TR 15	MCTi	Regional Spatial Strategy, Cornwall County Council Structure Plan, Caradon District Council Local Plan
TR 2	MCTi - initially	St Germans Parish Council, Caradon District Council, Train Operators

<b>PROJECT 21 - PARISH PLANS</b>		
PC1 (CP)	MCTi	St Germans & Botus Fleming Parish Councils, Caradon District Council

<b>PROJECT 22 - SUPPORT TO THE ELDERLY AND THOSE WITH SPECIAL NEEDS</b>		
ED 10	MCTi, Help the Aged, PL12 Churches	Saltash Town Council, PL12 Parish Councils, Caradon District Council, Cornwall County Council Social Services

<b>PROJECT 23 - COMMUNITY SAFETY STRATEGY</b>		
CP 31	MCTi	Saltash Town Council, PL12 Parish Councils, Caradon District Council, Devon & Cornwall Police, Devon & Cornwall Fire & Rescue Service, Residents' Associations

<b>PROJECT 24 - YOUTH SERVICES AT THE WATERSIDE</b>		
CP 32	Livewire Youth Club	Saltash Town Council, Caradon District Council, Cornwall County Council Youth Service

<b>PROJECT 25 - BUSINESS ADVICE</b>		
EC 5	Devon & Cornwall Business Link	Saltash Town Council, Saltash Chamber of Commerce, Caradon District Council

<b>PROJECT 26 - VOLUNTARY SECTOR</b>		
CC2 (CP)	MCTi initially	Saltash Town Council, PL12 Parish Councils, PL12 Churches

<b>PROJECT 27 - NEW HOUSING ESTATES INFRASTRUCTURE</b>		
CC1 (CP)	Saltash Town Council	Cornwall County Council, Caradon District Council, Residents' Associations

<b>PROJECT 28 - BUSINESS TRANSPORT</b>		
TR 7	MCTi	Saltash Chamber of Commerce
<b>PROJECT 29 - TRAFFIC REDUCTION</b>		
TR 6	MCTi	Cornwall County Council, Caradon District Council, Saltash Town Council, North & East Cornwall Primary Care Trust, Health Care Providers, Train Operators,
<b>PROJECT 30 - WATER TRANSPORT</b>		
TR 20	MCTi, Saltash Town Council	Caradon District Council, Ferry Operators, Plymouth City Council, Torpoint MCTi
<b>PROJECT 31 - INCLINED RAILWAY LINKING FORE ST WITH WATERSIDE</b>		
TR 22	MCTi	Saltash Town Council, Caradon District Council, South West Tourism
<b>PROJECT 32 - TRANSPORT TO SALTASH HERITAGE SITES</b>		
TR 24	MCTi	Saltash Town Council, Caradon District Council, South West Tourism
<b>PROJECT 33 - A38 TRAFFIC STRATEGY</b>		
CC15 (TR)	MCTi	Cornwall County Council Transportation & Estates, Caradon District Council, Saltash Town Council, Tamar Bridge & Torpoint Ferry Joint Committee

DESCRIPTION
<b>Purpose: Strengthen town centre as shopping/service centre</b>
Redevelopment of Saltash Fore St area
Identify and implement preferred Saltash Fore Street upgrading scheme to enable regeneration of town centre (see also EN 1 & CP 24)
Redevelopment of Saltash Fore Street and surrounding area to maximise its strategic position, and to capitalise on outstanding views (see also EC 3 & CP 24)
Provide coach parking near to the town centre to encourage visitors to use the town's shops and facilities
Investigate the provision of disabled parking in Fore St Saltash
Improve poor public toilet provision in Saltash town centre
<b>Purpose: Strengthen local economy by promoting linkages between education, training, industry; provision of shared sports facilities promotes healthy living/centre of sporting excellence. Residential units for sports training could also support foyer, youth hostel, youth advice centre. Integrated transport and use of renewable energies supports sustainable development. Business centre supports industry, training, design and prototype development.</b>
2 large education establishments – Saltash.net Community School and Cornwall College Saltash – could be used to develop area identity with wider catchment and commitment to develop common links
Development of area west of Carkeel (Broadmoor Farm) as a Community Campus (see also CP 20, TR 1, TR 5, TR14 and TR 16) involving as appropriate the support and advice of the Building Research Establishment
Feasibility study to examine use of area west of Carkeel (Broadmoor Farm) as a Community Campus within the context of the emerging regional spatial strategy (see also CP 19, TR1, TR 5, TR 14 and TR 16).
Identify new site for Saltash Community School to enable expansion (see also CP 19 & 20)
In the future if links with Plymouth become more heavily used and congested, and if Plymouth introduce congestion charging a park and ride road and rail scheme may be a more viable proposition.(see also TR5, TR 14, TR 16, CP 19 and CP 20)
Provide park and ride services to Plymouth (see also TR1, TR14, CP 19 and CP 20)
Reduce commuter congestion by providing Park & Ride.(see also TR1, TR5, TR 14, CP 19 and CP 20)
Carry out feasibility study of a heliport terminal in PL12
Promote the case for roundabout at Stoketon Cross (possibly linked to Broadmoor Farm feasibility study / development - see CP19 & 20)
Foster the linkages between education, training, employment and industry on the Broadmoor estate in the context of ecological and engineering excellence. (See Caradon Draft Local Plan)
To create more accessible support to younger people for emotional and sexual problems
Develop business centre and support service
More FE & HE opportunities would encourage young people to stay locally rather than move, and has a direct link to jobs
Development of "foyer" scheme providing housing and associated support to young people + provide a Youth Hostel

<b>Purpose: Put Saltash and PL12 area back on the Cornish map &amp; promote Saltash as destination for visitors, shoppers, business users.</b>
Encourage scheme to provide "best" Festive Lights in SE Cornwall to attract visitors
Support the Celtic Cross project as part of the Gateway to Cornwall brand development (see EC 2
Completion of Saltash bridge mosaics
Develop a "Gateway to Cornwall" brand to identify the area
Review strategy for "civic pride" project in Saltash
Support and promote "Brunel 200" exhibition in Saltash in 2006 (as part of the national celebration of Isambard Kingdom Brunel's life and achievements
Investigate ways of reducing unsightly impact of Saltash industrial areas on passing traffic
Promote / expand Saltash Heritage Museum

<b>Purpose: Expand the provision of local community transport in order to integrate rurally and socially excluded people more fully into the life of the community and promote sustainable transport links</b>
Multi-functional Community Bus Service e.g. children (school runs), - young people (sports etc ), older people (shopping, trips etc.) – (see also TR 3 & TR 4)
Support the creation of a transport users group to provide small community bus / taxi services in PL12 to feed into timetabled bus routes, ensuring they are available to wide cross-section of the rural and town community thereby increasing the use and viability of these services (see also ED 1, TR 4 and TR 11)
Support schemes to enable young and hard to reach groups to access transport in order to lead fuller social and productive lives which in turn enriches the overall community and reduces the strain on families and Social Services.(see also ED1, TR 3 and TR 11)
Promote PL12 villages' community bus schemes to enable access to and from Saltash
Investigate the provision of disabled parking in Fore St Saltash
Develop the use of rail links at St Germans
Provide coach parking near to the town centre to encourage visitors to use the town's shops and facilities
Provide bus link between bus hub and railway station
Provide secure cycle racks

<b>Purpose: Integrate PL12 into other local initiatives</b>
Establish and promote links with Tamar Valley Futures MCTi (Tavistock / Callington area)
Establish and promote links with Torpoint & Rame Peninsula MCTi
Establish and promote links with Tamar Valley AONB
Heritage mapping - capitalise on proximity to Tamar Valley AONB, Cotehele House & Quay National Trust and other heritage sites, e.g. former mines, pumping houses, etc.
Promote important historic associations e.g. Drake, Brunel etc
Review strategy for support of footpaths in PL12
Develop strategy for Saltash and PL12 cycle and foot paths
Review strategy for nature reserves in PL12
Improve crossing points on main roads to make travel on foot safer
Promote the World Heritage Site inscription for the Tamar Valley Mining Industry

<b>Purpose: Promote "Gateway to Cornwall" Community Strategic Action Plan</b>
Produce DVD film on Gateway to Cornwall MCTi

<b>Purpose: Ensure a co-ordinated approach to the development of health, sports and leisure facilities and activities across the PL12 area</b>
Provide more sport and recreation opportunities and facilities for increasing population
Develop central register of sports register of sports clubs/leisure groups to improve access
Development of an area wide sports/ leisure forum which focuses on opportunities for collaboration and development
Open up access to school facilities all year round
Identify ways to maximise use of PL12 schools for community educational and other activities (see also CP 14)
Engagement of Youth Service & Sports Clubs to work positively and holistically with young people

<b>Purpose: Provide a community venue appropriate for its needs</b>
Provision of medium-sized multi-purpose hall for events, that meets current UK best practice as exemplified by RIBA

<b>Purpose: Promote and unlock enterprise opportunities</b>
Undertake skills survey and provide training needs analysis for PL12

<b>Purpose: Create an electronic community information resource across the PL12 area, hosted by the Community School, which improves communication, builds a greater sense of community and promotes the area</b>
"Welcome" pack and area guide for new estates in Saltash and PL12 villages (see also ED 8)
Leaflet linking Saltash with PL12 parishes (see also CP 7, ED 7 & ED 8)
Saltash Town & area guide (see also CP 7, ED 6 & ED 8)
Communication with new estates in Saltash (see also CP 7, ED 6 & ED 7)
Improve public awareness of the existing transport facilities available to encourage their use thereby safeguarding their future
Saltash.net Community School taking on network role (see also CP 10, CP 25 &, EC 4 & ED4)
To improve available information for local population on health provision and support – web based for improved access and updating (see also CP 8, CP 25, EC 4 &, ED 4)
Setting up and maintaining through the Saltash Community School, <b>Saltash.net</b> , a web based information network which provides information on community resources for health, well being, sport and leisure activity within the PL12 area. To also open up interactive notice boards capturing views and information relating to unmet need, unavailable services and highlights issues for the socially excluded and hard to reach groups (see also CP 8, CP 10, EC 4 & ED 4)
Develop attractive and professional website with "Gateway to Cornwall" (PL 12 area) identity providing tourism, business and local information (see also CP 8, CP 10 & ED 4)
Work with Saltash Community School to link "saltash.net" initiative with Gateway to Cornwall website (see also CP 8, CP 10, CP 25 &, EC 4)

<b>Purpose: Capitalise on and maximise the potential of the area's greatest natural asset</b>
Huge potential for water sports development – recognizing over subscription for such facilities in Plymouth
Improve access to Tamar estuary (see also CP 13 & EC 6)
Identify and develop river accesses in PL12 area to enable increased and diverse river activities (see also CP 17 & CP 23)
Sensitive development of the Waterside and other riverside areas to enhance tourism, water sports and leisure opportunities
The establishment of a group – with public and commercial representatives - committed to plan for local development focused on the Tamar
Development of plans for facilities for water sports with an eye to the successful 2012 London Olympic bid – any facilities (accommodation and other facilities) would be retained for local ongoing use
Saltmill Park in Saltash has unfulfilled potential
Investigate timescale for the commissioning of Saltmill Park all-weather pitch

**Purpose: Increase opportunities to use the rail network**

Investigate the reactivation of and the possible provision of car parking at the railway halt below the Community School at Wearde to increase commuter use (see also TR1, TR 5, CP 19 and CP 20)

**Purpose: Ensure the continuous community involvement in the development and implementation of the planning framework**

Work with CCC, CDC and Plymouth CC on development proposals for Regional Spatial Strategy - opportunity to influence new planning approach in the regional spatial strategy

Work with CDC to provide new housing appropriate to the future needs of the local population

Develop a tourism strategy (see also EC 10 & EN 2)

Capitalise on existing events in the PL12 area (see also EC 9 & EN 2)

Provision of a visitors' centre to promote both the local area and Cornwall (see also EC 9 & EC 10)

**Purpose: Provide adequate and appropriate community health services**

To influence the development and future available functions within St Barnabas Hospital

Development of a multi agency healthy living centre

Publicise the need for support for people with disabilities

To develop a network amongst primary healthcare to strengthen PL12 identity and influence

To create more accessible support to people with mental health problems

**Purpose: Provide adequate local dental health services**

Investigate provision of additional NHS dental surgeries in PL12

**Purpose: Ensure adequate PL12 village services**

Investigate strategy for provision of village services

Saltash Parks Improvement Group's (SPIG) initiatives could be extended to benefit PL12 villages

**Purpose: Find sustainable use of Saltash Station building and surrounding area**

Find mixed use for Saltash Station to prevent decay and unsightly area

Improve the surrounds of the Saltash Railway Station and waiting area, provide ticket office and toilets, and improve parking arrangements

**Purpose: Support and enhance Cornwall County Council's waste management strategy in PL12**

Investigate and adopt a PL12 waste management scheme in partnership with CCC

**Purpose: Optimise the existing rail links in PL12**

Consider the construction of freight handling and motor-rail facility at Trerulefoot

Develop the use of rail links at St Germans

**Purpose: Encourage and assist PL12 villages with producing Parish Plans**

Provide advice to St Germans and Botus Fleming Parish Councils on initiating Parish Plans

**Purpose: Improve support to the elderly and those with special needs**

Improve community support group co-ordination for elderly and users of postal library service, e.g. recycling CD & DVD players to those in need

**Purpose: Enhance community safety**

Develop a community safety strategy for PL12

**Purpose: Support the enhancement of Youth Services at the Waterside**

Support the redevelopment of the Livewire Youth Club premises at the Waterside

**Purpose: Enhance support to local businesses**

To provide full time business advisor in Saltash Enterprise Centre

**Purpose: Optimise and support the services of volunteers**

Explore the requirement for a forum for the voluntary sector & consider the creation of a "one-stop" shop or hub for volunteers

**Purpose: Ensure housing estates have adequate infrastructure / facilities**

Review the need for upgrading infrastructure / facilities on Pilmere Estate in Saltash

**Purpose: Provide a strategy for business transport**

Develop strategy for business transport

**Purpose: Reduce unnecessary journeys**

Reduce the need to travel by providing on line services that allow access and two way reaction with Local Government, Local Health Centres and Hospitals and the pre- booking and self printing of Tickets via personal computers or machines at railway stations and park and ride parking areas

**Purpose: Optimise options for passenger transport by water**

Ferry links with Plymouth

**Purpose: Improve access between lower & upper Saltash, and maximise tourism potential**

Inclined railway from Waterside to Lower Fore St or North Rd

**Purpose: Link heritage sites to maximise tourism potential**

Seasonal Eco-bus / small bus linking the Saltash ferry with Fore St, returning via Culver Rd, rail station and key points on the Heritage Trail

**Purpose: Establish strategy for A38 traffic**

Identify strategy for traffic loading on A38 including second Tamar crossing